administration and policy in mental health

Vol. 21, No. 1 September 1993

SPECIAL ISSUE: MANAGED MENTAL HEALTH

EDITORIALS

3 **A Note From the Editor**

5 **Guest Editor's Introduction**
Suzanne Gelber, Ph.D.

ARTICLES

7 **"Parity" for Mental Health: Can It Be Achieved?**
S. Alan Savitz, M.D., John D. Grace, M.S.W., and George S. Brown, Ph.D.

15 **How HMOs Can Effectively Manage Mental Health Services in the 1990s**
Elizabeth J. Wainstock, M.P.H.

27 **Twenty-First Century Managed Mental Health: Point-of Service Treatment Networks**
Daniel Y. Patterson, M.D., M.P.H.

35 **EAPs as Customers of Managed Mental Health**
Carolyn Major, M.S., C.S.W.

41 **The Impact of Utilization Management on Hospital Length of Stay and Illness**
William M. Glazer, M.D., and Hal Morgenstern, Ph.D.

51 **Building an Accountable, Improvable Delivery System**
John Bartlett, M.D., M.P.H., and Julian Cohen, M.P.H.

59 **Outcome Measurement to Outcome Management: The Critical Step**
Paul R. McCarthy, Ph.D., Suzanne Gelber, Ph.D., and Dorothy E. Dugger, M.D.

69 **Acknowledgment to Our Reviewers**

70 **Erratum**

administration and policy in mental health

Vol. 21, No. 1 September 1993

SPECIAL ISSUE: MANAGED MENTAL HEALTH

EDITORIALS

3 **A Note From the Editor**

5 **Guest Editor's Introduction**
Suzanne Gelber, Ph.D.

ARTICLES

7 **"Parity" for Mental Health: Can It Be Achieved?**
S. Alan Savitz, M.D., John D. Grace, M.S.W., and George S. Brown, Ph.D.

15 **How HMOs Can Effectively Manage Mental Health Services in the 1990s**
Elizabeth J. Wainstock, M.P.H.

27 **Twenty-First Century Managed Mental Health: Point-of Service Treatment Networks**
Daniel Y. Patterson, M.D., M.P.H.

35 **EAPs as Customers of Managed Mental Health**
Carolyn Major, M.S., C.S.W.

41 **The Impact of Utilization Management on Hospital Length of Stay and Illness**
William M. Glazer, M.D., and Hal Morgenstern, Ph.D.

51 **Building an Accountable, Improvable Delivery System**
John Bartlett, M.D., M.P.H., and Julian Cohen, M.P.H.

59 **Outcome Measurement to Outcome Management: The Critical Step**
Paul R. McCarthy, Ph.D., Suzanne Gelber, Ph.D., and Dorothy E. Dugger, M.D.

69 **Acknowledgment to Our Reviewers**

70 **Erratum**

administration and policy in mental health

Vol. 21, No. 2 November 1993

20TH ANNIVERSARY ISSUE

73 **A Note From The Editor**

ARTICLES

75 **Administration and Policy in Mental Health: Twenty Years After**
Boris M. Astrachan, M.D.

79 **Mental Health Administration: Review of Journal Themes**
Michael J. Austin, Ph.D.

83 **Twenty Years of Progress—and Regression**
Walter E. Barton, M.D.

87 **Twenty Years of Mental Health Law**
Alexander D. Brooks

91 **Two Steps Forward and Two Steps Back**
William Goldman, M.D.

97 **Mental Health Administration: Changes and Challenges**
Milton Greenblatt, M.D., and Paul Rodenhauser, M.D.

101 **Reflections on the Community Mental Health Movement: Implications for Administration**
Thomas J. Kane, D.S.W.

107 **Administration and Policy in Mental Health**
Roy W. Menninger, M.D.

113 **Twenty Years of Mental Health Policy: Private Opportunity and Public Neglect**
Steven S. Sharfstein, M.D.

117 **Thoughts on Twenty Years of Mental Health Administration**
Miles F. Shore, M.D.

123 **Significant Changes in Mental Health: 1972-1992**
Richard Surles, Ph.D.

129 **Reflections on the Past Twenty Years**
Claudewell S. Thomas, M.D., M.P.H.

133 **Twenty Years of Progress**
Harold M. Visotsky, M.D.

administration and policy in mental health

Vol. 21, No. 3 January 1994

ARTICLES	141	**The Effects of Capitation on Service Access, Adequacy, and Appropriateness** H. Stephen Leff, Ph.D., Virginia Mulkern, Ph.D., Marcus Lieberman, Ph.D., and Barbara Raab, B.A.
	161	**Social Work Managers and Unions: Terra Incognita** Stanley Blostein, Ed.D., M.S.S.W.
	173	**Mental Health Service Needs Assessment** Ann B. Goodman, M.A., M.S., and Gary Haugland, M.A.
	199	**Independent Housing for Persons with Chronic Mental Illness** Sandra Newman, Ph.D., and M. Susan Ridgely, M.S.W.
	217	**Linkage Agreements Between Mental Health and Law Enforcement Agencies: Managing Suicidal Persons** J. Michael Olivero, Ph.D., and Russell Hansen, Ph.D., J.D.
	227	**Housing Policy for Persons with Mental Illness in Ontario** Sheri Weisberg, M.S.W.
REPORTS	239	**Children's Mental Health Services: Interactive Planning and Service Provision** Donald A. Sawyer, Ph.D., and David J. Woodlock, M.S.
	247	**Creating a Vision for Mental Health Services: A Survey of States** Gary V. Sluyter, Ph.D., M.P.H.
COLUMNS	251	**State Mental Health** E. Clarke Ross, D.P.A., and Noel A. Mazade, Ph.D.
	263	**Mental Health Services Research** Charles Windle, Ph.D.
DEPARTMENTS	269	**In the Literature**
	273	**Book Notes**

administration and policy in mental health

Vol. 21, No. 4 March 1994

SPECIAL ISSUE: COMMUNITY MENTAL HEALTH CENTERS

EDITORIALS

279 **Note From the Editor**

281 **Guest Editor's Introduction**
Thomas J. Kane, D.S.W.

ARTICLES

283 **Did CMHCs Fail or Succeed? Analysis of the Expectations and Outcomes of the Community Mental Health Movement**
Charles G. Ray and James K. Finley

295 **What is a CMHC? A Comparative Analysis by Varying Definitional Criteria**
Trevor R. Hadley, Ph.D., Dennis P. Culhane, Ph.D., Noel Mazade, Ph.D., and Ronald W. Manderscheid, Ph.D.

309 **CMHC Survival: Adapting to the Community Mission**
Robert L. Dyer, Ph.D., and Robert Williams, Ph.D.

319 **The Future of CMHCs: The Role of the State**
Robert J. Harper, II, Ed.M.

325 **Community Mental Health in the Year 2001: Is There a Place for CMHCs?**
Sheila G. Baler, Ph.D., M.P.H.

335 **Community Mental Health Centers in a Managed Care Environment**
Anthony Broskowski, Ph.D., and Morris Eaddy, Ph.D.

administration and policy in mental health

Vol. 21, No. 5 May 1994

SPECIAL ISSUE: MENTAL HEALTH LAW

EDITORIALS

355 **Note From the Editor**

357 **Guest Editor's Introduction**
Alexander D. Brooks, J.D.

ARTICLES

361 **Assessments of Dangerousness: Legal, Research, and Clinical Developments**
Thomas R. Litwack, Ph.D., J.D.

379 **The Legal Liabilities of Mental Health Institutions**
Steven R. Smith, J.D., M.A.

395 **How to Handle Voluntary Hospitalization After *Zinermon v. Burch***
Bruce J. Winick, J.D.

407 **Hospitalized Psychiatric Patients' Resistance to Routine Medical Care**
Robert Eilers, M.D.

417 **The Civil Commitment of Pathologically Violent Sex Offenders**
Alexander D. Brooks, J.D.

431 **Mediation as a New Technique for Resolving Disputes in the Mental Health System**
Noel Mazade, Ph.D., Andrea Blanch, Ph.D., and John Petrila, J.D.

administration and policy in mental health

Vol. 21, No. 6 July 1994

ARTICLES

449 **Predicting State vs. Private Hospital Referral in Psychiatric Emergencies**
William H. Fisher, Ph.D., Carla White, Ph.D., Jeffrey L. Geller, M.D., M.P.H., and Fred Altaffer, Ph.D.

463 **Systems Approaches in Mental Health Administration: Linking State and Community Programs**
Glenn R. Yank, M.D., and Wil W. Spradlin, M.D.

479 **Does Deinstitutionalization Cost State Mental Health Authorities More?**
Pate L. McCartney, D.S.W.

487 **Human Resource Development: An Underutilized Tool of State Mental Health Administration**
Paul D. Peterson, Ph.D.

493 **Estimating the Capital Component of Mental Health Care Costs in the Public Sector**
Robert Rosenheck, M.D., Linda Frisman, Ph.D., and Michael Neale, Ph.D.

511 **Evaluating Prosthetic Technology for the Chronic Mentally Ill**
Harvey J. Lieberman, Ph.D.

REPORTS

525 **Professional Training During Retrenchment: Government and University Collaboration with Public Psychiatric Hospitals**
Diane Vinokur-Kaplan, Ph.D., M.S.W., and Gaynell Walker-Burt, Ph.D.

531 **Social Entrepreneurship: A Challenge for Mental Health Managers**
Janice M. Prochaska, ACSW

537 **Developing and Implementing a Statewide Plan for Forensic Services**
P. Ann Dirks-Linhorst, J.D., and Donald M. Linhorst, M.S.W., M.A.

545 **Total Quality Management: A Survey of State Mental Health Authorities**
Gary V. Sluyter, Ph.D., M.P.H., and Carol J. Evans, M.P.A.

DEPARTMENTS

549 **In the Literature**

553 **Book Notes**

557 **Index to Volume 21**